SOUTHWEST LOUISIANA LEGAL SERVICES SOCIETY, INC.

FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT

Year Ended December 31, 2004

Under provisions of state law, this report is a public document. A copy of the report has been submitted to the entity and other appropriate public officials. The report is available for public inspection at the Baton Rouge office of the Legislative Auditor and, where appropriate, at the office of the parish clerk of court.

Release Date 7-6-05

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INDEPENDENT AUDITORS' REPORT

Board of Directors Southwest Louisiana Legal Services Society, Inc. Lake Charles, Louisiana

We have audited the accompanying statements of financial position of Southwest Louisiana Legal Services Society, Inc. (a non-profit organization) as of December 31, 2004 and 2003 and the related statements of activities, functional expenses, and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and Governmental Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Southwest Louisiana Legal Services Society, Inc. as of December 31, 2004 and 2003, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Governmental Auditing Standards, we have also issued our report dated April 8, 2005, on our consideration of Southwest Louisiana Legal Services Society, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

McMullen and Mancuso, CPAs

April 8, 2005

Members

Muller and Manaux, CPAs

American Institute of Certified Public Accountants Louisiana Society of Certified Public Accountants

SOUTHWEST LOUISIANA LEGAL SERVICES SOCIETY, INC. STATEMENT OF FINANCIAL POSITION As of December 31, 2004 and 2003

ASSETS	_	2004		2003
Current Assets	_			
Cash and Cash Equivalents	\$	40,031	\$	18,779
Restricted Cash - Client Escrow Funds		15,420		24,617
Accounts Receivable		30,705		39,202
Grants Receivable		18,841		6,972
Unconditional Promise to Give		50,000		50,000
Receivable - Arcadian Settlement		237,565		-
Due From Employees		100		287
Miscellaneous Receivable		579		
Prepaid Expenses	_	2,995	_	1,117
Total Current Assets		396,236	_	140,974
Property and Equipment				
Furniture, Fixtures, and Equipment		153,609		151,132
Accumulated Depreciation		(143,423)		(133,205)
Law Library		139,840	_	139,840
. Total Property and Equipment		150,026	_	165,676
Other Assets				
Deposits		1,075		1,075
Other Receivable		5,609	_	7,909
Total Other Assets		6,684	_	8,984
Total Assets	\$	552,946	\$ _	307,725
LIABILITIES AND NET ASSE	TS			
Current Liabilities				
Accounts Payable	\$	12,460	\$	11,952
Accrued Liabilities		16,579		8,972
Client Trust Deposits		16,117	-	25,313
Total Current Liabilities		45,156	-	46,237
Total Liabilities		45,156	_	46,237
Net Assets				
Unrestricted		220,225		211,488
Temporarily Restricted		287,565		50,000
Total Net Assets	•	507,790		261,488
Total Liabilities and Net Assets	\$	552,946	\$	307,725

The accompanying notes are an integral part of these financial statements.

SOUTHWEST LOUISIANA LEGAL SERVICES SOCIETY, INC.

STATEMENT OF ACTIVITIES

Year Ended December 31, 2004 and 2003

				2004			2003
	UNI	RESTRICTED	-	TEMPORARILY RESTRICTED	TOTAL	_	TOTAL
PUBLIC SUPPORT AND REVENUES				_		_	
Government Grants	S	182,379	\$	- \$	182,379	\$	117,500
Other Grants							7,613
Contributions		1,154		237,565	238,719		
United Way Contributions				50,000	50,000		100,000
In Kind Contributions (Note C)		70,377		•	70,377		96,176
Operating Income - Fees		223,170		-	223,170		207,061
Miscellaneous Income		66		-	66		158
Net Assets Released From							
Restrictions		50,000		(50,000)			
Total Public Support and Revenues		527,146		237,565	764,711		528,508
EXPENSES							
Program Service		412,526		-	412,526		403,516
Supporting Services:							
Management and General		109,301			109,301		55,439
Total Expenses		521,827			521,827		458,955
Change in net assets		5,319		237,565	242,884		69,553
NET ASSETS AT BEGINNING OF YEAR, AS ORIGINALLY REPORTED		211,488		50,000	261,488		178,957
PRIOR PERIOD ADJUSTMENTS (Note H)		3,418			3,418	-	12,978
NET ASSETS AT BEGINNING OF YEAR, AS RESTATED		214,906		50,000	264,906	_	191,935
NET ASSETS AT END OF YEAR	\$	220,225	. s	287,565 \$	507,790	_ s	261,488

SOUTHWEST LOUISIANA LEGAL SERVICES SOCIETY, INC.

STATEMENT OF FUNCTIONAL EXPENSES

Year ended December 31, 2004 and 2003

	Program Services	_	Supporting Services	 Total Program and Supporting Service Expense	
				 2004	2003
Salaries \$	219,953	\$	75,643	\$ 295,595 \$	115,265
Payroll Taxes	14,802		5,090	19,892	9,991
Employee Benefits	38,733		13,321	52,054	53,120
Contractual Services	9,988		-	9,988	133,380
Advertising	1,548		172	1,720	2,490
Bank and Retirement Plan Fees	2,248		-	2,248	3,360
Equipment Rental and Maintenance	12,083		1,343	13,425	10,239
Insurance	6,594		530	7,124	7,67 7
Library Maintenance	2,289		•	2,289	-
Litigation Cost	2,532		-	2,532	15,021
Membership Fees	2,238		-	2,238	2,788
Other Costs	1,555		273	1,828	3,036
Office Supplies & Expense	8,398		933	9,331	6,161
Postage and Shipping	3,416		380	3,796	2,578
Professional Fees	7,000		-	7,000	6,200
Rent	48,157		8,498	56,655	62,014
Telephone	5,053		892	5,945	4,812
Travel & Training	17,255	-	694	17,949	10,373
Total Before Depreciation	403,841		107,768	511,610	448,505
Depreciation	8,685	_	1,533	10,217	10,450
Total Expenses	\$ <u>412,526</u>	_ \$	109,301	\$ 521,827	458,955

The accompanying notes are an integral part of these financial statements.

SOUTHWEST LOUISIANA LEGAL SERVICES SOCIETY, INC. STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2004 and 2003

		2004		2003
Cash Flows From Operating Activities				
Change in Net Assets	\$	242,884	\$	69,553
Adjustments to reconcile change in net assets				
to net cash used by operating activities:				
Depreciation Expense		10,217		10,451
(Increase) Decrease in Assets:				
Restricted Cash - Client Escrow Funds		9,197		4,866
Receivables		1,768		(17,063)
Unconditonal Promise to Give		-		(50,000)
Receivable - Arcadian Settlement		(237,565)		•
Due from Employees		187		502
Prepaid Expenses		(1,878)		7,105
Increase (Decrease) in Liabilities:				
Accounts Payable		508		9,957
Accrued Liabilities		7,607		(1,920)
Client Trust Deposits	-	(9,196)	_	(4,867)
Net Cash Provided by Operating Activities		23,729		28,584
Cash Flows From Investing Activities				
Purchase of Equipment		(2,477)	_	(4,448)
Net Cash Used by Investing Activities		(2,477)		(4,448)
Cash Flows From Financing Activities				
Forgiveness of United Way Loan				(20,000)
Net Cash Provided (Used) by Financing Activities				(20,000)
Net Decrease in Cash and Cash Equivalents		21,252		4,136
Cash and Cash Equivalents, Beginning January 1, 2003		18,779		14,643
Cash and Cash Equivalents, Ending December 31, 2004	\$	40,031	\$	18,779

The accompanying notes are an integral part of these financial statements.

Notes to the Financial Statements December 31, 2004

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1. Organization and Purpose

Southwest Louisiana Legal Services Society, Inc. (SWLLS) is a non-profit corporation organized for the purpose of providing legal assistance in non-criminal proceedings or matters to persons unable to afford such services. The following describes briefly certain significant accounting policies.

2. Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

3. Financial Statement Presentation

The financial statement presentation follows the recommendation of the Financial Accounting Standards Board in its Statement of Financial Accounting Standards (SFAS) No. 117 "Financial Statements of Not-for-Profit Organizations." Under SFAS No. 117 Southwest Louisiana Legal Services Society, Inc. is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, which represent the expendable resources that are available for operations at management's discretion; temporarily restricted net assets, which represent resources restricted by donor's as to purpose or by the passage of time; and permanently restricted net assets, which represent resources whose use by the organizations is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Organization. The Organization did not have any permanently restricted net assets this year.

4. Restricted Cash - Client Escrow Funds

Monies deposited with Southwest Louisiana Legal Services Society, Inc. by its clients are deposited into separate cash accounts to be used only in connection with the related litigation.

5. Concentration of Revenue and Support

A large portion (42%) of the revenue and support for the Organization in 2004 was provided by fees generated for legal services from the geographic region of Southwest Louisiana encompassing five parishes. If the Organization were no longer able to generate fees for legal services, the operations of the Organization could be adversely impacted.

Notes to the Financial Statements December 31, 2004

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

6. Public Support and Revenue

All contributions and grants are considered to be available for unrestricted use unless specifically restricted by the donor or the grantor.

The Organization receives funding primarily from various federal, state and local grants, as well as the United Way of Southwest Louisiana,

7. Income Taxes

Southwest Louisiana Legal Services Society, Inc. is exempt from Federal income taxes under Section 501(c) (3) of the Internal Revenue Code and, accordingly, no provision for income taxes is included in the financial statements. In addition, Southwest Louisiana Legal Services Society, Inc. has been determined by the Internal Revenue Service not to be a "private foundation" within the meaning of Section 509 (a) (2) of the Code.

8. Property and Equipment

Property and equipment are recorded at cost, when purchased, or if donated, at the estimated fair value on the date of donation. All acquisitions in excess of \$250 and all expenditures for repairs, maintenance, renewals, and betterment that materially prolong the useful lives of assets are capitalized. Depreciation is provided over the estimated useful lives of the respective assets using the straight-line method and amounted to \$10,217 for the year ended December 31, 2004. The following is a summary of the estimated useful lives used:

Furniture and equipment

3-10 years

9. <u>Law Library</u>

Southwest Louisiana Legal Services Society, Inc. capitalizes the costs of books, reference materials, and multiple volume sets of law books. Southwest Louisiana Legal Services Society, Inc. estimates that the salvage value of its law library approximates the original cost and, accordingly, depreciation expense is not recorded.

10. Cash and Cash Equivalents

For reporting purposes, cash and cash equivalents include demand deposits and certificates of deposit with an original maturity of 90 days of less.

11. Accounts Receivable

Accounts receivable are stated at unpaid balances for services of which a contract has been signed and/or a statement has been issued. The Agency provides for losses on accounts receivable using the direct write-off method which management believes to closely approximate GAAP. GAAP requires the allowance method to provide for doubtful accounts. Receivables are considered impaired if full principal payments are not received in accordance with the contractual terms. It is the Agency's policy to charge off uncollectible accounts receivable when management determines the receivable will not be collected.

Notes to the Financial Statements December 31, 2004

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

12. Promises to Give

Unconditional promises to give are recognized as revenues or gains in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

13. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

14. Advertising Costs

Advertising costs are charged to operations when incurred. Total advertising costs for the year ended December 31, 2004 were \$1,720.

NOTE B - ACCRUED LIABILITIES

Included in accrued liabilities is annual leave, which vests with the employee and is payable upon termination totaling \$5,285 at December 31, 2004. Maximum annual leave amounts, which can be carried over to subsequent years, are 7.5 days per employee without board approval. Also included in accrued liabilities is \$8,480 of accrued wages and salaries at December 31, 2004. The remaining balance in accrued liabilities represents payroll taxes and payroll withholdings.

NOTE C - IN KIND CONTRIBUTIONS

Contributed services and space are recognized both as support and expenses and therefore do not affect Southwest Louisiana Legal Services Society, Inc.'s net assets. Contributed services have been recognized for legal and supervisory services provided by the director of the Agency and are valued at the rate normally charged in this area for similar services. Contributed space is valued at rates normally charged for comparable space. Contributed materials are valued at fair market value at the date of donation.

In Kind Contributions received during the year ended December 31, 2004 were valued as follows:

Contract Services	\$ 30,000
Donated Space	<u>40,377</u>
Total	\$ 70,377
7.000	Ψ 10,011

Notes to the Financial Statements December 31, 2004

NOTE D - LEASE OF FACILITIES

Southwest Louisiana Legal Services Society, Inc. entered into a one-year lease agreement on January 8, 2004, beginning January 1, 2004 until December 31, 2004, with an optional continuance on a month-to-month basis beginning January 1, 2005 for the rental of office space in Magnolia Life Building, Lake Charles, Louisiana for \$1,250 per month. Rent expense for the year ended December 31, 2004 was \$15,000.

NOTE E - RETIREMENT PLAN

Effective April 1, 1995, Southwest Louisiana Legal Services Society, Inc. established a 403 (b) retirement plan for those employees who meet the eligibility requirements set forth in the plan. The amount of employer contributions to the plan is equal to fifty percent of the basic employee contribution made by each participant during the plan year (up to 3% match). No contributions were made to the plan for the year ended December 31, 2004.

NOTE F - GRANT FUNDS RECEIVABLE

The following details grant funds receivable as of December 31, 2004:

Funding Source

U.S. Department of Housing and Urban Development Supportive Housing Program	\$ 6,034
State of Louisiana Department of Health and Hospitals Office of Public Health	4,923
State of Louisiana Department of Social Services Office of Family Support	88
City of Lake Charles Emergency Shelter Grant	7,496
Jeff Davis Council on Aging, Inc.	.300
Total	\$ 18,841

NOTE G - OPERATING LEASE COMMITMENT

Southwest Louisiana Legal Services Society, Inc. leases office equipment under a non-cancelable operating lease with a term of 60 months. Rent expense for the year ended December 31, 2004 was \$9,045. The following is a schedule by years of future minimum rentals under the lease at December 31, 2004:

Due December 31,	
2005	\$ 8,304
2006	<u>2,768</u>
Total Minimum Lease Payments	\$ 11,072
10	

Notes to the Financial Statements December 31, 2004

NOTE H - PRIOR PERIOD ADJUSTMENTS

During the year ended December 31, 2004, Southwest Louisiana Legal Services Society, Inc. discovered errors made in the prior period. The Organization erroneously understated grants receivable and revenues by \$3,418. Adjustments correcting these errors resulted in an increase of that amount to unrestricted net assets as of December 31, 2004.

NOTE I - UNCONDITIONAL PROMISE TO GIVE

During the year ended December 31, 2004, the Organization received its United Way allocation. This allocation is temporarily restricted as to time of receipt and is properly reflected in the accompanying Statement of Activities as an increase in temporarily restricted net assets. The amount to be received in less than one year is \$50,000.

NOTE J - RECEIVABLE - ARCADIAN SETTLEMENT

On December 20, 2004, a court order was issued by the 14th Judicial District Court, Parish of Calcasieu, State of Louisiana awarding Southwest Louisiana Legal Services Society, Inc. a judgment to provide for legal services in the Westlake, LA and North Lake Charles, LA areas as well as to develop offices in those areas. The judgment amount, \$237,565.41 was disbursed to the Organization on December 29, 2004, and is properly reflected in the accompanying Statement of Activities as an increase in temporarily restricted net assets, and in the accompanying Statement of Financial Position as a receivable at December 31, 2004.

NOTE K - CONCENTRATION OF RISK

Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of promises to give receivable. Amounts receivable from promises to give at December 31, 2004 consists of \$50,000 from the United Way of Southwest Louisiana.

NOTE L - FUNCTIONAL ALLOCATION OF EXPENSES

Expenses were allocated in the accompanying financial statements to program and support services functional expense groups. The methods of allocation were based on the Organization's estimates of the relative proportion of various staff members' time and effort between program and support services as well as the Organization's estimates of the amount of each expense utilized for program or support service functions.

NOTE M-TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets as of December 31, 2004 consisted of the following:

Arcadian Settlement \$237,565 United Way Allocation 50,000

Total \$287,565

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REPORT ON COMPIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Southwest Louisiana Legal Services Society, Inc. Lake Charles, Louisiana

We have audited the financial statements of Southwest Louisiana Legal Services Society, Inc. (a nonprofit corporation) as of and for the years ended December 31, 2004 and 2003, and have issued our report thereon dated April 8, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether Southwest Louisiana Legal Services Society, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance that is required to be reported under Government Auditing Standards and which is described in the accompanying schedule of findings as item 2004-2.

Internal Control over Financial Reporting

In planning and performing our audit, we considered Southwest Louisiana Legal Services Society, Inc.'s internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. However, we noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect Southwest Louisiana Legal Services, Inc.'s ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. The reportable condition is described in the accompanying schedule of findings as item 2004-1.

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American Institute of Certified Public Accountants Louisiana Society of Certified Public Accountants A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions to be material weaknesses. However, we consider the reportable condition described above to be a material weakness.

This report is intended solely for the information and use of the board of directors, management, and the Legislative Auditor and is not intended to be and should not be used by anyone other than these specified parties.

McMullen and Mancuso, CPAs

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Southwest Louisiana Legal Services Society, Inc.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year Ended December 31, 2004

We have audited the financial statements of The Southwest Louisiana Legal Services Society, Inc. as of and for the year ended December 31, 2004, and have issued our report thereon dated April 8, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our audit of the financial statements as of December 31, 2004 resulted in an unqualified opinion.

Section I Summary of Auditor's Reports

a.	Report on Internal Control and Compliance	Material to the Financial Statements
	ernal Control Material Weaknesses X Yes No	Other Conditions Yes No
	mpliance Compliance Material to Financial Statements	X Yes No

Section II Financial Statement Findings

- 2004-1 The Organization should maintain adequate controls over accounts receivable for client fees. We found that they have not implemented control procedures over accounts receivable for client fees. Accounts receivable and revenue is not properly safeguarded, which makes it susceptible to misappropriation or loss without the Organization's knowledge. Attorneys are responsible for their own billing. Information was supplied to the bookkeeper for inclusion in the accounting records as of the last day of the fiscal year only. The Organization has purchased software that can be utilized to properly maintain accounts receivable. All attorneys should utilize this application. And all deposits in the trust accounts should be reconciled to the receipts entered in the accounts receivable software.
- 2004-2 Recipients of federal funds should time their drawdown requests to ensure that Federal cash on hand is the minimum needed for disbursements/reimbursements to be made immediately or within 10 days. The drawdown requests on the Federal Legal Assistance for Victims Grant Program made by the bookkeeper were in excess of immediate financial need. The bookkeeper incorrectly calculated amounts to be received on the federal grant, causing the Organization to have excess Federal cash on hand. The bookkeeper should closely monitor all costs incurred with the Federal grant and time the drawdown requests accordingly.

Southwest Louisiana Legal Services Society, Inc.

SCHEDULE OF PRIOR YEAR FINDINGS

Year Ended December 31, 2004

	CIAL STATEMENTS	
2003-1	The Organization has not implemented control procedures over accounts receivable for client fees.	Unresolved; See 2004-1. Management has purchased software that can be utilized to maintain accounts receivable. All attorneys in the firm will use the software and reconciliations will be performed between deposits in trust accounts and receipts posted to the software.
2003-2	The Organization did not submit the audit for the year ended December 31, 2003 within six months of the close of the reporting period to the Louisiana Legislative Auditor.	Resolved.
	SECTION II - MAN	AGEMENT LETTER
MC-1	Improve the effectiveness of the Board of Directors.	Unresolved; The Organization is still in process of strengthening Board and recruiting new Board members.
MC-2	Personal use of laptop computer by employee.	Resolved.
	v— 	j
MC-3	- ·	Unresolved; Mgmt is waiting on legal guidance on distribution of funds.
	Close inactive trust bank accounts	1
MC-3	Close inactive trust bank accounts Nepotism violation	guidance on distribution of funds.
MC-3 MC-4	Close inactive trust bank accounts Nepotism violation Abatement of penalty	guidance on distribution of funds. Resolved. Unresolved; The bookkeeper will file Form

THIS SCHEDULE HAS BEEN PREPARED BY MANAGEMENT

McMullen and Mancusa Certified Public Accountants, LLC

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April 8, 2005

To the Management and
The Board of Directors of
Southwest Louisiana Legal Services Society, Inc.

In planning and performing our audit of the financial statements of Southwest Louisiana Legal Services Society, Inc. for the year ended December 31, 2004, we considered the Organization's internal control in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on internal control.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. This letter summarizes our comments and suggestions regarding these matters. We previously reported on the Organization's internal control in our report dated April 8, 2005. This letter does not affect our report dated April 8, 2005 on the financial statements of Southwest Louisiana Legal Services Society, Inc.

We will review the status of these comments during our next audit engagement. We will be pleased to discuss these comments in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations. Our comments are summarized as follows:

MC-1 - Improve the Effectiveness of the Board of Directors

We noted that the Board of Directors does not meet regularly. The corporate by-laws require the Board to meet at least quarterly. We believe that the Board's effectiveness could be improved by considering the responsibilities of a Board and evaluating the Board member's performance in areas, such as regular attendance and participations at Board meetings.

The following are some ways in which the Board meetings could be made more productive:

- Meet regularly, at least quarterly if not monthly.
- Adhere to the agenda and defer to the next meeting matters not on the agenda or not urgent.
- Prepare written minutes with enough detail about discussions, decisions, and authorizations, and
 make them available to Board members before the next meeting.
- Solicit active participation in discussions of agenda items from all Board members.

The Board's effectiveness and efficiency could also be improved by establishing committees composed of members with the relevant knowledge and skills to work in key areas such as finance, facilities, personnel, and long-range planning.

MC-2 - Close Inactive Trust Bank Accounts

At present, the Organization maintains trust accounts that have not had any activity in the last few years. Inactive bank accounts can be susceptible to misuse by someone seeking to misappropriate cash. Thus, we recommend that management appraise the need for the existing bank accounts and as soon as legal guidance is available, distribute the monies in these accounts accordingly.

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MC-3 - Abatement of Penalty

During the previous audit, we noted that the Organization paid a considerable amount in penalties for Form 941 taxes that were not paid timely in previous years. As it is a large amount of money to the Organization, and reasonable cause for late payment appears to exist, we recommend the filing of Form 843 for possible abatement of penalties.

MC-4 -Contract Audit Requirement

In reviewing the contract between the Southwest Louisiana Legal Society Services, Inc. and the Calcasieu Council on Aging, Inc. (CCOA), we noticed the contract calls for the Organization to have a Single Audit. However, the Organization no longer meets the requirements of a Single Audit. Therefore, we recommend the Organization evaluate their contract arrangement with the CCOA as it relates to this requirement.

MC-5 - Employee Disbursement Procedures

During the review of disbursements, it was noted that the bookkeeper submitted and received a reimbursement for expenses that she did not incur. The disbursement involved a postage fee that was actually charged to the Company, and the bookkeeper mistakenly submitted it as an employee reimbursement. It was further noted that the check request was not approved by the Executive Director. This is an effective internal control over these disbursements, and, had it been followed, the expense reimbursement check may not have been issued.

MC-6 - Formal Cost Allocation Plan

Although the Organization does have a method for cost allocation, they have not adopted a formal cost allocation plan. The growth the Organization has experienced within the past couple of years dictates that a formal plan for cost allocation be adopted and implemented. This would allow costs to be directly charged to the program to which they belong.

MC-7 - Improve Accounting for Grants

The Organization does not always charge the direct salaries and other expenses to the grant for which they were incurred. The failure to do this makes monitoring of grants and the drawdown requests for grants difficult. We recommend that procedures be implemented to ensure all direct costs are captured in each grant and the Executive Director review the financial statements monthly to ensure compliance.

We wish to thank the Executive Director and the Bookkeeper for their support and assistance during our audit.

Nuller and Manausa,

The preceding comments and recommendations are intended solely for the information and use of the Board of Directors and management, and is not intended to be used by anyone other than the specified parties.

McMullen and Mancuso, CPAs

Southwest Louisiana Legal Services Society, Inc.

MANAGEMENT'S CORRECTIVE ACTION PLAN

Year Ended December 31, 2004

PINAN	CIAL STATEMENTS	
2004-1	The Organization has not implemented	Management has purchased software that can
	control procedures over accounts	be utilized to maintain accounts receivable.
	receivable for client fees.	All attorney and paralegals will use the soft-
	1	ware, posting their time daily, and deposits
	}	in escrow accounts and receipts posted to the
	ļ	software will be reconciled.
2004-2	The Organization incorrectly calculated	The bookkeeper is now scheduled to attend
	their drawdown requests on a federal	training sponsored by this grant, and will
	grant, causing an excess Federal	monitor all costs incurred and time draw-
	cash on hand.	downs properly.
	SECTION II - MAN	AGEMENT LETTER
MC-1	Improve the effectiveness of the Board	The Organization is still in process of
	of Directors.	strengthening Board and recruiting new
		Board members.
MC-2	Close inactive trust bank accounts.	Management is waiting on legal guidance
l		on distribution of funds.
MC-3	Abatement of penalty.	The bookkeeper will file Form 843 for
		possible abatement of penalties.
MC-4	Contract audit requirement.	Management will evaluate the contracts
		and contact the Councils' regarding the
		Single Audit requirements in the contracts.
MC-5	Employee disbursement procedures.	Management will increase petty cash and
		require use of company credit card, eliminating
İ		employee reimbursements.
MC-6	Formal cost allocation plan.	Management will implement new software
		in combination with industry specific
		(nonprofit accounting) software.
MC-7	Improve accounting for grants.	The bookkeeper is now scheduled to attend
1	•	training to properly account for grants.

THIS SCHEDULE HAS BEEN PREPARED BY MANAGEMENT